



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
ICT00002 Computer Replacement - Clerk's																		
51045 RESERVE - COMPUTERS	12,000													8,000				4,000
ICT00003 Computer Replacement - Admin Services																		
51045 RESERVE - COMPUTERS	18,000					6,000								6,000				6,000
ICT00004 Computer Replacement - Development																		
51045 RESERVE - COMPUTERS	10,000													5,000				5,000
ICT00005 Computer Replacement - Engineering / CAD																		
51045 RESERVE - COMPUTERS	20,000					5,000		2,000			9,000			2,000				2,000
ICT00006 Computer Replacement - FIRE																		
51045 RESERVE - COMPUTERS	13,000								5,000		4,000			2,000				2,000
ICT00007 Computer Replacement - Parks & REC																		
51045 RESERVE - COMPUTERS	38,000					11,000		9,000			8,000			5,000				5,000
ICT00009 Computer Replacement - IT																		
51045 RESERVE - COMPUTERS	36,000					18,000												18,000
ICT00010 Computer Replacement - CAO's Office																		
51045 RESERVE - COMPUTERS	10,000													10,000				
ICT00011 Computer Replacement - HR																		
51045 RESERVE - COMPUTERS	10,000					5,000								5,000				
ICT00012 Computer Replacement - Council																		
51045 RESERVE - COMPUTERS	23,000					18,000												5,000
ICT00014 Printer Replacements																		
51045 RESERVE - COMPUTERS	10,000													10,000				
ICT00015 Replace Switches & UPS																		
51045 RESERVE - COMPUTERS	31,000					10,000		12,000			3,000			3,000				3,000
ICT00016 Computer Replacement - Council Chambers																		
51045 RESERVE - COMPUTERS	7,000							2,000			5,000							
ICT00017 Computer Replacement - Cultural Services																		
51045 RESERVE - COMPUTERS	12,000							5,000			3,000			2,000				2,000
ICT00018 Security Cameras (City Hall, PW, Parks, Museum,																		
51045 RESERVE - COMPUTERS	25,000							5,000			5,000			5,000				10,000
ICT00020 Computer Replacement - PW																		
51045 RESERVE - COMPUTERS	21,850					7,850		6,000			4,000			2,000				2,000

205 Information & Communication Technology



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves
ICT00021 Replace Fire Wall																		
51045 RESERVE - COMPUTERS	70,000																	70,000
ICT00023 Network Enhancements (Cabling City Wide)																		
51045 RESERVE - COMPUTERS	23,000					15,000		2,000			2,000			2,000				2,000
ICT00024 Device Driver Interface (DDI)																		
51045 RESERVE - COMPUTERS	10,000																	10,000
ICT00025 New Postage Machine																		
51045 RESERVE - COMPUTERS	22,000					22,000												
ICT00030 Door Security City Locations																		
14009 RESERVE - CAPITAL PROJECTS - CITY	115,000					26,000		25,000			27,000			15,000				22,000
Total 205 Information & Communication Technology	536,850					143,850		73,000			70,000			82,000				168,000



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debit.	Revenue	Reserves	Debit.	Revenue	Reserves	Debit.	Revenue	Reserves	Debit.	Revenue	Reserves	Debit.	Revenue	Reserves
EQU00001 Parks - Replace 1/2-Ton Trucks																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	360,000					80,000			80,000			40,000				80,000		80,000
EQU00003 PW - Replace 1/2-Ton Trucks																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	340,000					80,000			100,000			80,000				80,000		
EQU00004 PW - Replace Plow / Dump Trucks																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	825,000					250,000						325,000						250,000
EQU00005 PW - Replace Garbage Trucks																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	950,000								230,000			240,000				240,000		240,000
Other Funding Sources - Trade-In	10,000	10,000																
EQU00008 Water Dept - Replace 1/2-Ton Trucks																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	160,000								80,000						40,000			40,000
EQU00009 Engineering - Replace Van																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	90,000											45,000						45,000
EQU00010 PW - Replace Loader																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	600,000					300,000			300,000									
EQU00011 Parks - Replace Wide Area Mower																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	430,000					130,000						100,000			100,000			100,000
EQU00014 Building - Replace Pick-up																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	80,000								40,000						40,000			
EQU00018 PW - Replace Line Painters																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	40,000					40,000												
EQU00027 Parks - Replace 1-Ton Dump Trucks (two)																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	170,000					90,000									80,000			
EQU00028 PW - Replace Sewer Lateral Cameras																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	20,000														20,000			
EQU00029 Water Dept - Replace Backhoe																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	175,000											175,000						
EQU00033 Parks - Replace Kubota 4630 Tractor																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	80,000														80,000			
EQU00041 PW - Replace Forklift																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	42,000														42,000			
EQU00042 Water Dept - Replace 3/4-Ton Valve Turner Truck																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	140,000											140,000						



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves
EQU00043 PW - Replace Street Sweeper																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	400,000							400,000										
EQU00044 Parks - Replace Wood Chipper																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	75,000															75,000		
EQU00046 PW - Replace Asphalt Roller																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	70,000							70,000										
EQU00048 PW - Replace Colas Machine (Tack Sprayer)																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	40,000															40,000		
EQU00054 PW - Replace Front Snow Plow																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	30,000								15,000							15,000		
EQU00055 PW - Message Board Trailer																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	20,000															20,000		
EQU00056 PW - Replace Backhoe																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	175,000																	175,000
EQU00057 PW - Replace Zero Turn Mower																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	16,000								8,000									8,000
EQU00059 PW - Roller Trailer																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	20,000									20,000								
EQU00060 Parks - Replace Bunker Rakes																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	65,000											65,000						
EQU00061 Parks - Replace ATV																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	60,000								60,000									
EQU00062 Parks - Replace Trailer																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	40,000									20,000			20,000					
EQU00065 Parks - NEW Bobcat Skid Steer																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	140,000										140,000							
EQU00067 Works - Replace Trackless Boom Flail Mower																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	220,000								220,000									
EQU00068 Water Dept. - Replace Boom Truck																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	200,000																	200,000
EQU00069 Parks Dept - Replace JD Mower 1445																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	50,000															50,000		

300 Fleet & Equipment



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
EQU00070 PW - Replace Single Axle Dump (44)																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	100,000																	100,000
EQU00071 PW - Purchase 1 Used Garbage Truck																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	75,000					75,000												
Total 300 Fleet & Equipment	6,308,000	10,000				1,348,000			1,480,000			1,230,000			1,002,000			1,238,000

301 Traffic Signals & Crossing Protection



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debit.	Revenue	Reserves	Debit.	Revenue	Reserves	Debit.	Revenue	Reserves	Debit.	Revenue	Reserves	Debit.	Revenue	Reserves
TRF00001 Repairs at Existing Signalized Intersections																		
REVENUE FUND	210,000				50,000			40,000			40,000			40,000				40,000
TRF00002 Rebuild Existing Traffic Signals																		
14009 RESERVE - CAPITAL PROJECTS - CITY	450,000								300,000						150,000			
TRF00003 New Traffic Signals - Juliana & Montclair																		
14009 RESERVE - CAPITAL PROJECTS - CITY	13,000																	13,000
RES FUND DC - Roads & Related	24,000																	24,000
Other Funding Sources - Developer	112,500	112,500																
TRF00004 Pedestrian Traffic Signals (IPS signals as warrant)																		
REVENUE FUND	84,000							44,000			20,000			20,000				
RES FUND DC - Roads & Related	216,000																	56,000
TRF00005 New Traffic Signals (various based on Warrants)																		
14009 RESERVE - CAPITAL PROJECTS - CITY	108,000																	54,000
RES FUND DC - Roads & Related	192,000																	96,000
Total 301 Traffic Signals & Crossing Protection	1,409,500	112,500			50,000			84,000	543,000		60,000	80,000		60,000	380,000			40,000



Description of Project and Location	TOTAL	Other Funding	Prior Commitmen	2022			2023			2024			2025			2026						
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves				
REVENUE FUND	240,000		240,000				
LONG TERM DEBT (Debentures)	200,000		200,000				
52034 RES FUND - FEDERAL GAS TAX (AMO) (CCBF)	150,000		150,000				
INF00074 Athlone Place Reconstruction						
REVENUE FUND	140,000		140,000				
LONG TERM DEBT (Debentures)	200,000		200,000	.				
52034 RES FUND - FEDERAL GAS TAX (AMO) (CCBF)	150,000		150,000				
INF00075 Bain St Reconstruction						
REVENUE FUND	190,000		190,000				
INF00076 Bexley St Reconstruction						
REVENUE FUND	190,000		190,000				
INF00077 Longworth Lane Reconstruction						
REVENUE FUND	490,000		490,000				
LONG TERM DEBT (Debentures)	300,000		300,000	.				
52034 RES FUND - FEDERAL GAS TAX (AMO) (CCBF)	150,000		150,000				
INF00078 Nesbitt Cr Reconstruction						
REVENUE FUND	550,000		550,000				
LONG TERM DEBT (Debentures)	300,000		300,000	.				
INF00079 Powell St Reconstruction						
REVENUE FUND	155,000		155,000				
LONG TERM DEBT (Debentures)	100,000		100,000	.				
52034 RES FUND - FEDERAL GAS TAX (AMO) (CCBF)	100,000		100,000				
INF00127 Excess Soil Management						
REVENUE FUND	400,000		100,000	.	.	100,000	.	.	100,000	.	.	.	100,000				
14009 RESERVE - CAPITAL PROJECTS - CITY	100,000		.	.	.	100,000				
INF00128 Southgate Entrance (off Victoria St)						
14009 RESERVE - CAPITAL PROJECTS - CITY	200,000		200,000				
Total 303 Infrastructure & Roads	36,154,000		.	900,000	2,159,000	7,205,000	.	900,000	1,944,000	3,221,000	.	900,000	2,380,000	3,525,000	.	900,000	2,605,000	3,400,000	.	900,000	2,410,000	2,805,000



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
SAN00001 Sanitary Sewer Replacement/Repair - County																		
Sanitary Sewers Costs	6,705,000				1,285,000			1,315,000			1,345,000			1,375,000				1,385,000
Contribution from County		6,705,000			(1,285,000)			(1,315,000)			(1,345,000)			(1,375,000)				(1,385,000)
SAN00002 Misc Sanitary Sewer work - County																		
Sanitary Sewers Costs	250,000				50,000			50,000			50,000			50,000				50,000
Contribution from County		250,000			(50,000)			(50,000)			(50,000)			(50,000)				(50,000)
SAN00003 Servicing of SE Woodstock																		
Sanitary Sewers Costs	6,100,000													6,100,000				
Contribution from County		6,100,000												(6,100,000)				
SAN00004 Servicing of NE Woodstock																		
Sanitary Sewers Costs	3,040,000										1,760,000			1,280,000				
Contribution from County		3,040,000									(1,760,000)			(1,280,000)				
52009 RES FUND - INDUSTRIAL LAND	4,960,000					400,000						2,640,000			1,920,000			
SAN00005 Sanitary Sewer Syphon Investigation - County																		
Sanitary Sewers Costs	130,000				130,000													
Contribution from County		130,000			(130,000)													
Total 305 Sanitary Sewers - County	21,185,000	16,225,000				400,000						2,640,000			1,920,000			

308 Street Lighting



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
STL00003 Replace u/g Street Light Wire (end of life)																		
52002 RES FUND - STREET LIGHTING	300,000							50,000			50,000				100,000			100,000
STL00004 New Street Lights - Devonshire (Cardinal to CR 4)																		
52002 RES FUND - STREET LIGHTING	134,000																	134,000
RES FUND DC - Roads & Related	66,000																	66,000
STL00005 New Street Lights - CR #4 (Dundas to Lansdowne																		
52002 RES FUND - STREET LIGHTING	144,000							50,000							94,000			
14009 RESERVE - CAPITAL PROJECTS - CITY	298,000										298,000							
RES FUND DC - Roads & Related	108,000										77,000				31,000			
STL00006 New Street Lights - un-lit areas (various locations																		
52002 RES FUND - STREET LIGHTING	258,000					45,000		34,000			125,000				54,000			
RES FUND DC - Roads & Related	257,000					85,000		66,000							106,000			
Total 308 Street Lighting	1,565,000					130,000		200,000			550,000			385,000				300,000

309 Development Costs



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
DEV00028 Woodall Farm Future Development - Roads & Ser																		
52009 RES FUND - INDUSTRIAL LAND	1,900,000							1,900,000										
RES FUND DC - Roads & Related	1,850,000							300,000			1,200,000				350,000			
DEV00031 403 & Middletown Line Interchange Improvement																		
REVENUE FUND	500,000																	500,000
Total 309 Development Costs	34,645,000	3,500,000				3,480,000		12,025,000		3,300,000	4,740,000			6,625,000			675,000	300,000

311 Recoverable from Developers



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
RFD00002 SWM Facility Design - Lansdowne & CR4																		
14012 RESERVE - RECOVERABLE FROM DEVELOPERS	20,000					20,000												
RFD00004 Southeast Annexation - Future Development Ser																		
14012 RESERVE - RECOVERABLE FROM DEVELOPERS	7,765,000																	7,765,000
RFD00005 15th Line Extension Cost Sharing																		
14012 RESERVE - RECOVERABLE FROM DEVELOPERS	1,000,000					1,000,000												
Total 311 Recoverable from Developers	8,785,000					1,020,000												7,765,000



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022		2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue
BLD00033 Southgate Centre Renovation & Addition																	
LONG TERM DEBT (Debentures)	5,300,000						5,300,000										
14009 RESERVE - CAPITAL PROJECTS - CITY	200,000					200,000											
Other Funding Sources - Fundraising	1,000,000	1,000,000															
BLD00044 PW - New Storage Building																	
LONG TERM DEBT (Debentures)	795,000								795,000								
BLD00048 Police Station - Main Boardroom Renovation																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	75,000		25,000							50,000							
BLD00052 PW - Wash Bay insulation & cladding																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	125,000					125,000											
BLD00064 Cowan Sportsplex - Roof Replacement																	
LONG TERM DEBT (Debentures)	600,000						600,000										
BLD00068 PW - Roof Replacement - old bus storage Bld																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	160,000											160,000					
BLD00069 Complex - Masonry Work																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	450,000											450,000					
14009 RESERVE - CAPITAL PROJECTS - CITY	50,000								50,000								
BLD00070 City Hall - Upper Roof Replacement																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	120,000									120,000							
BLD00071 Cowan Fields Community Centre - Replace Civic																	
LONG TERM DEBT (Debentures)	9,000,000																9,000,000
BLD00073 Engineering Office - RTU replacements																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	45,000					15,000				15,000			15,000				
BLD00074 944 James - Roof replacement - main bld																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	300,000														300,000		
BLD00075 Complex - Roof Replacement																	
LONG TERM DEBT (Debentures)	1,000,000												400,000			600,000	
RES FUND - Complex Roof	800,000														400,000		400,000
BLD00076 Museum - Cupola restoration																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	125,000					25,000				100,000							
BLD00078 Vansittart Fire Station #2 - HVAC Replacement																	
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	40,000									40,000							
BLD00079 City Hall - Expansion																	
LONG TERM DEBT (Debentures)	4,000,000												4,000,000				



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				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves				
14009 RESERVE - CAPITAL PROJECTS - CITY	50,000					50,000																
BLD00087 WAG - 3rd Floor Flooring Replacement																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	16,000					8,000		8,000														
BLD00088 City Hall - Window Coverings																						
14009 RESERVE - CAPITAL PROJECTS - CITY	8,000					8,000																
BLD00093 POLICE lavatory wash basins in cell block replac																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	85,000					85,000																
BLD00094 Market Building - Canopy roofing and gutters																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	175,000					175,000																
BLD00095 Southside Aquatic Centre - pool heater replacem																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	35,000					35,000																
BLD00096 Public Works Conceptual Designs for Staff space																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	25,000					25,000																
BLD00097 Art Gallery LED lighting replacement																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	22,000					22,000																
BLD00098 City Hall Barrier free entrance Dundas St door																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	170,000							170,000														
BLD00099 Museum enclose front lower stair entry																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	25,000					25,000																
BLD00100 City Buildings UV air purification																						
51013 RESERVE - REPAIRS TO MUNICIPAL BUILDINGS	150,000					75,000		75,000														
BLD00101 Southside Pool Roof Replacement - Changeroom																						
14009 RESERVE - CAPITAL PROJECTS - CITY	30,000					30,000																
Total 310 New Buildings, Repairs, Maintenance	24,976,000	1,000,000	25,000			903,000		5,900,000		628,000		795,000		625,000		4,400,000		700,000		9,600,000		400,000



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
TRN00002 NEW/Replacement Bus Shelters																		
52022 RES FUND - PROVINCIAL GAS TAX	150,000					30,000			30,000			30,000			30,000			30,000
TRN00003 Transit Terminal - Site Improvements																		
52022 RES FUND - PROVINCIAL GAS TAX	35,000		15,000			20,000												
TRN00004 Hands Free Radio Upgrades																		
52022 RES FUND - PROVINCIAL GAS TAX	40,000								40,000									
TRN00005 Transit Expansion (2 New Buses, Garage, Bus Ba																		
52022 RES FUND - PROVINCIAL GAS TAX	502,000		83,000			335,000			84,000									
ICIP FUNDING - Transit	1,373,368		222,368			921,000			230,000									
TRN00006 Replace City Bus																		
52022 RES FUND - PROVINCIAL GAS TAX	1,200,000								600,000						600,000			
TRN00009 Bus Rehabilitation																		
52022 RES FUND - PROVINCIAL GAS TAX	600,000					120,000			120,000			120,000			120,000			120,000
TRN00012 Cameras on Buses																		
52022 RES FUND - PROVINCIAL GAS TAX	250,000																	250,000
TRN00013 Solar Powered Lights																		
52022 RES FUND - PROVINCIAL GAS TAX	20,000					10,000												10,000
Total 709 Transit	4,170,368		320,368			1,436,000			1,104,000			150,000			750,000			410,000



Description of Project and Location	TOTAL	Other Funding	Prior Commitmen	2022			2023			2024			2025			2026		
				Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves
FIR00036 SCBA Decon/Washer Unit																		
14009 RESERVE - CAPITAL PROJECTS - CITY	42,000					42,000												
Total 400 Fire Department	3,260,000				25,000	288,000		30,000	1,175,000		12,000	685,000		840,000		200,000	5,000	



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
RES FUND DC - Parks & Recreation	615,000					15,000			600,000									
PKS00071 Cowan Fields - Basketball Courts																		
RES FUND DC - Parks & Recreation	280,000								280,000									
PKS00073 Disc Golf Redevelopment																		
REVENUE FUND	20,000				20,000													
PKS00075 Forestry Canopy Study																		
REVENUE FUND	80,000							80,000										
PKS00076 Cowan Sportsplex Spray Pad																		
51020 RESERVE - PARKS & OPEN SPACES	140,000											140,000						
PKS00079 Brick Ponds Boardwalk & Viewing Platform																		
REVENUE FUND	127,000				127,000													
51111 RESERVE - BRICK WETLANDS DEVELOPMENT	23,000																	
PKS00082 Park Development - Sally Creek Subdivision Ph 6																		
RES FUND DC - Parks & Recreation	200,000																200,000	
PKS00083 Park Development - Kinsmen Subdivision Ph 4 P																		
REVENUE FUND	10,000				10,000													
RES FUND DC - Parks & Recreation	400,000											400,000						
PKS00085 UTRCA Accessible Dock																		
REVENUE FUND	60,000							60,000										
PKS00092 Springbank Park Shop - Supervisor Office																		
REVENUE FUND	18,000				18,000													
PKS00094 Cowan Fields -Phase 2 - Concept and Field Layo																		
RES FUND DC - Parks & Recreation	25,000																	
PKS00095 Cowan Fields - Spray Pad Sail Shade																		
REVENUE FUND	27,000				27,000													
Total 701 Parks Department	9,867,000				855,000	848,000		697,000	2,879,500		340,000	753,500	1,192,000	337,000	1,164,000		150,000	651,000

704 Recreation Programs



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
REC00006 Complex - Micro Skatepark																		
REVENUE FUND	8,000								8,000									
RES FUND DC - Parks & Recreation	72,000											72,000						
REC00008 Beach Volleyball Courts																		
REVENUE FUND	50,000								50,000									
RES FUND DC - Parks & Recreation	50,000											50,000						
Total 704 Recreation Programs	180,000								58,000			122,000						



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
AQU00014 Starting Blocks																		
REVENUE FUND	20,000									20,000								
AQU00015 Change room / facility expansion																		
REVENUE FUND	150,000									150,000								
RES FUND DC - Parks & Recreation	1,350,000											1,350,000						
AQU00017 Program AV Equipment																		
REVENUE FUND	15,000							15,000										
AQU00019 Filtration Sand Replacement																		
REVENUE FUND	15,000				15,000													
AQU00020 Pool Pump Check & Repair																		
REVENUE FUND	15,000							15,000										
AQU00021 Pool Play Features																		
REVENUE FUND	50,000												50,000					
AQU00022 NEW Splash Pad Design & Build																		
RES FUND DC - Parks & Recreation	725,000					25,000			700,000									
AQU00023 Outdoor Pool Design & Build																		
REVENUE FUND	200,000							200,000										
LONG TERM DEBT (Debentures)	5,000,000												5,000,000					
RES FUND DC - Parks & Recreation	150,000								150,000									
AQU00026 Lions Pool Entry Door																		
REVENUE FUND	17,000				17,000													
AQU00027 Pool Basin Repairs																		
REVENUE FUND	40,000				40,000													
AQU00028 Wading Pool Grounds Repair																		
REVENUE FUND	25,000				25,000													
AQU00029 Lifesaving/Lifeguarding Training Equipment																		
REVENUE FUND	25,000												25,000					
AQU00030 Lane Rope Replacements																		
REVENUE FUND	15,000																	15,000
AQU00031 Tot Dock Replacement																		
REVENUE FUND	15,000																	15,000
Total 705 Southside Aquatic Centre	7,827,000				97,000	25,000		230,000	850,000	170,000	1,350,000	5,000,000	75,000					30,000



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
ARE0008 Complex Door Replacement																		
REVENUE FUND	37,000				22,000			15,000										
ARE0009 LED Lighting Retrofit @ Complex																		
REVENUE FUND	8,000				8,000													
ARE00012 Floor Scrubber																		
REVENUE FUND	8,000												8,000					
ARE00016 Red Pad Painting																		
REVENUE FUND	40,000									40,000								
ARE00017 Goff Hall Flooring Replacement																		
REVENUE FUND	75,000							75,000										
ARE00020 Complex Dressing Room Rubber Flooring																		
REVENUE FUND	60,000				60,000													
ARE00021 Ice Resurfacers																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	95,000												95,000					
ARE00022 Used Genie Boom																		
51003 RESERVE - REPLACEMENT OF EQUIPMENT	30,000														30,000			
ARE00024 Complex Water Boiler Renovation																		
REVENUE FUND	60,000													60,000				
Total 708 Community Complex & Civic Centre	413,000				90,000			90,000	95,000	40,000	30,000		68,000					



Description of Project and Location	TOTAL	Other Funding	Prior Commitment	2022			2023			2024			2025			2026		
				Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves	Debt.	Revenue	Reserves
CWN00006 Program Equipment																		
REVENUE FUND	10,000						10,000											
CWN00008 Turf Net Divider																		
REVENUE FUND	15,000						15,000											
CWN00011 External Storage																		
REVENUE FUND	140,000				140,000													
CWN00012 Indoor Turf Replacement																		
REVENUE FUND	10,000												10,000					
LONG TERM DEBT (Debentures)	990,000																990,000	
CWN00013 Facility Redevelopment																		
REVENUE FUND	700,000						350,000			350,000								
CWN00014 Repaint Gym & Turf Area																		
REVENUE FUND	25,000						25,000											
CWN00015 2 TV Screens for Advertising																		
REVENUE FUND	25,000						25,000											
CWN00016 Reeves Hall Flooring																		
REVENUE FUND	225,000												225,000					
CWN00017 Reeves Hall Lighting																		
REVENUE FUND	35,000				35,000													
CWN00019 Building Management System																		
REVENUE FUND	60,000									60,000								
CWN00020 Safety Matting																		
REVENUE FUND	30,000				30,000													
CWN00021 Bathroom Counters & Sinks																		
REVENUE FUND	30,000									30,000								
CWN00022 Entrance Ramp																		
REVENUE FUND	60,000												60,000					
CWN00023 Parking Lot Paving																		
REVENUE FUND	60,000												60,000					
Total 713 Cowan Park	2,415,000				205,000		425,000			440,000			355,000				990,000	

711 Art Gallery



Description of Project and Location	TOTAL	Other Funding	Prior Commitmen	2022			2023			2024			2025			2026		
				Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves
WAG00001 Art Acquisition																		
52004 RES FUND - ART ACQUISITION	50,000					10,000			10,000			10,000			10,000			10,000
WAG00002 WAG Public Art Bike Racks																		
14009 RESERVE - CAPITAL PROJECTS - CITY	48,000					48,000												
GRANTS - Gallery	48,000					48,000												
Total 711 Art Gallery	146,000					106,000			10,000			10,000			10,000			10,000



Description of Project and Location	TOTAL	Other Funding	Prior Commitmen	2022			2023			2024			2025			2026		
				Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves
LIB00014 Library Strategic Plan Consultant																		
14009 RESERVE - CAPITAL PROJECTS - CITY	40,000											40,000						
Total 1000 Library	40,000											40,000						



Description of Project and Location	TOTAL	Other Funding	Prior Commitmen	2022			2023			2024			2025			2026		
				Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves



Department	GROSS	Other Funding	NET	Prior	2022			2023			2024			2025			2026		
	TOTAL	Sources	TOTAL	Commitments	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves	Debent.	Revenue	Reserves
CAPITAL FUND																			
205 Information & Communication Technology	536,850		536,850				143,850			73,000			70,000			82,000			168,000
300 Fleet & Equipment	6,308,000	10,000	6,298,000				1,348,000			1,480,000			1,230,000			1,002,000			1,238,000
301 Traffic Signals & Crossing Protection	1,409,500	112,500	1,297,000			50,000			84,000	543,000			60,000	80,000		60,000	380,000		40,000
303 Infrastructure & Roads	36,154,000		36,154,000		900,000	2,159,000	7,205,000	900,000	1,944,000	3,221,000	900,000	2,380,000	3,525,000	900,000	2,605,000	3,400,000	900,000	2,410,000	2,805,000
305 Sanitary Sewers - County	21,185,000	16,225,000	4,960,000				400,000						2,640,000			1,920,000			
306 Watermains - County	13,722,000	11,192,000	2,530,000				600,000						1,390,000						540,000
308 Street Lighting	1,565,000		1,565,000				130,000			200,000			550,000			385,000			300,000
309 Development Costs	34,645,000	3,500,000	31,145,000				3,480,000			12,025,000	3,300,000		4,740,000			6,625,000		675,000	300,000
311 Recoverable from Developers	8,785,000		8,785,000				1,020,000												7,765,000
310 New Buildings, Repairs, Maintenance	24,976,000	1,000,000	23,976,000	25,000			903,000	5,900,000		628,000	795,000		625,000	4,400,000		700,000	9,600,000		400,000
709 Transit	4,170,368		4,170,368	320,368			1,436,000			1,104,000			150,000			750,000			410,000
400 Fire Department	3,260,000		3,260,000			25,000	288,000		30,000	1,175,000		12,000	685,000			840,000		200,000	5,000
701 Parks Department	9,867,000		9,867,000			855,000	848,000		697,000	2,879,500		340,000	753,500	1,192,000	337,000	1,164,000		150,000	651,000
704 Recreation Programs	180,000		180,000									58,000	122,000						
705 Southside Aquatic Centre	7,827,000		7,827,000			97,000	25,000		230,000	850,000		170,000	1,350,000	5,000,000	75,000			30,000	
708 Community Complex & Civic Centre	413,000		413,000			90,000			90,000	95,000		40,000	30,000		68,000				
713 Cowan Park	2,415,000		2,415,000			205,000			425,000			440,000			355,000		990,000		
711 Art Gallery	146,000		146,000				106,000			10,000			10,000			10,000			10,000
1000 Library	40,000		40,000										40,000						
Total Capital Tree	177,604,718	32,039,500	145,565,218	345,368	900,000	3,481,000	17,932,850	6,800,000	3,500,000	24,283,500	4,995,000	3,500,000	17,990,500	11,492,000	3,500,000	17,258,000	11,490,000	3,505,000	14,592,000