



# CITY OF WOODSTOCK POLICY MANUAL

<b>Subject:</b>	<b>Strategic Asset Management Policy</b>
<b>Policy Number:</b>	<b>AS011</b>
<b>Revision:</b>	<b>00</b>
<b>Approved by Council:</b>	<b>May 2, 2019</b>
<b>Amended:</b>	

## **Purpose**

Asset management is the systematic approach to the governance and realization of value from assets over their lifecycle. The City of Woodstock is committed to proactively managing its assets to effectively deliver services, support sustainability and economic development, and maintain prudent financial planning and decision making.

This policy is intended to provide a framework for implementing asset management to enable a consistent and strategic approach at all levels of the organization, and provide guidance to staff responsible for asset management.

## **Application**

Council and senior management will utilize this policy and incorporate it into an asset management planning approach that fosters the integration of municipal documents such as the strategic plan, financial plans, community plan, development charges study and various master plans.

The Asset Management Policy applies to all assets that are used in service delivery and require deliberate management by the City. The service-focused intent of this policy drives the identification of assets to be included in asset management. For this reason, the capitalization thresholds developed for the purposes of financial reporting will not be used in selecting the assets covered by asset management planning processes.

## **Principles**

The Infrastructure for Jobs and Prosperity Act, 2015, set out principles to guide asset management planning for municipalities in Ontario. The City of Woodstock will strive to incorporate the following principles whenever possible in managing its infrastructure assets:

**Forward looking:** The City will take a long-term view when considering demographic and economic trends in the region.

**Budgeting and planning:** The City will take into account any applicable budgets or fiscal plans, such as budgets adopted under Part VII of the Municipal Act, 2001.

**Prioritizing:** The City will clearly identify infrastructure priorities, which will drive investment decisions.

**Economic development:** The City will promote economic competitiveness, productivity, job creation and training opportunities.

**Transparency:** The City will be evidence-based and transparent. Additionally, subject to any prohibitions under an Act or otherwise by law on the collection, use or disclosure of information, the City will make decisions with respect to infrastructure based on information that is publicly available or made available to the public, and will share information with implications on infrastructure and investment decisions with other levels of government and other public sector entities.

**Consistency:** The City will ensure the continued provision of core public services such as the transportation network, storm sewer network, parks and facilities.

**Environmentally conscious:** The City will minimize the impact of infrastructure on the environment by respecting and helping maintain ecological and biological diversity, augmenting resilience to the effects of climate change and endeavouring to make use of acceptable recycled aggregates.

**Health and safety:** The City will ensure that the health and safety of workers involved in the construction and maintenance of infrastructure assets is protected.

**Community focused:** The City will promote community benefits, including the supplementary social and economic benefits arising from infrastructure projects that are intended to improve the well-being of the community, such as local job creation and training opportunities, improvement of public space within the community and promoting accessibility for persons with disabilities.

**Innovation:** The City will create opportunities to make use of innovative technologies, services and practices, particularly where doing so would utilize technology, techniques and practices developed in Ontario.

**Integration:** The City will, where relevant and appropriate, be mindful and consider the principles and content of non-binding provincial or municipal plans and strategies established under an Act or otherwise, in planning and making decisions surrounding the infrastructure that supports them.

### **Responsibilities**

This policy requires the commitment of key stakeholders within the City's organizational structure. The following details the responsibilities of the key stakeholders within the City:

#### **Council:**

- Approve the asset management plan and its updates at least every five years from the date when it is fully completed under Section 6 of Ontario Reg. 588/17;
- Conduct annual reviews of management plan implementation progress on or before July 1<sup>st</sup> of every year that includes:
  - Progress on ongoing efforts to implement the asset management plans,
  - Consideration of the asset management policy,

- Any factors affecting the ability of the municipality to implement its asset management plans,
  - Consultation with department heads, and
  - A strategy to address these factors including the adoption of appropriate practices, and
- Support ongoing efforts to continuously improve and implement the asset management plans.

#### **Chief Administrative Officer:**

- Maintain compliance with the asset management policy and provincial asset management regulation.
- Ensure adequate resources are available to implement and maintain core asset management practices.

#### **Senior Management Team**

- Oversee asset management planning activities that fall within their service area and in support of others, including staffing, establishing and monitoring levels of service, and reporting on asset management progress and results.

#### **Administration**

The following factors will be considered in the implementation of this policy:

#### **Budgeting**

The asset management plans and progress made on the plans will be considered annually in the creation of the City's capital budgets, operating budgets and long-term financial plans.

Service area staff will reference the asset management plan for their area in order to look up forecasted spending needs identified in the plan, verify progress made on the plan to identify potential gaps and prioritize spending needs across the gap identified in the plan and recent developments for the appropriate budget years.

Financial services staff will be involved in asset management planning to facilitate the bridge between the financial strategy developed in the asset management plan(s), the budget submissions of each service area and the overall budgeting process.

#### **Community Planning**

Asset management planning will be aligned with the Oxford County Official Plan. The asset management plans will reflect how the community is projected to change and the related asset impacts. The City will achieve this by consulting with those responsible for managing services impacted by development or redevelopment to analyze future costs and the viability of projected changes. Methods, assumptions and data used will be documented.

#### **Climate Change**

Climate change will be considered as part of the City's risk management approach and embedded in local asset management planning methods. This approach will balance the potential cost of

vulnerabilities to climate change impacts and other risks with the cost of reducing these vulnerabilities. A balance will be struck in the levels of service delivered through operations, maintenance schedules, disaster response plans, contingency funding and capital investments.

### **Stakeholder Engagement**

The City of Woodstock recognizes the need for stakeholder input into the planning process and will foster informed dialogue using the best information available. Asset management planning will be coordinated with neighbouring municipalities and regulated utilities.

### **Authority**

The policy will be administered by the Administrative Services Department. The Director of Administrative Services will have the authority to interpret the policy as required. Any changes to the policy will be approved by Council.

### **Updates**

<b>Revision Date</b>	<b>Rev #</b>	<b>Particulars</b>
May 2, 2019	00	Approved by Council